

Miami-Dade County Public Schools

# Seminole Elementary School



2017-18 School Improvement Plan

## Seminole Elementary School

121 SW 78TH PL, Miami, FL 33144

<http://seminole.dadeschools.net/>

### School Demographics

<b>School Type and Grades Served</b> (per MSID File)	<b>2016-17 Title I School</b>	<b>2016-17 Economically Disadvantaged (FRL) Rate</b> (As Reported on Survey 3)
Elementary School PK-5	Yes	84%
<b>Primary Service Type</b> (per MSID File)	<b>Charter School</b>	<b>2016-17 Minority Rate</b> (Reported as Non-white on Survey 2)
K-12 General Education	No	98%

### School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	A	B	C*	A

*\*Informational Baseline School Grade*

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

### School Board Approval

This plan is pending approval by the Dade County School Board.

### SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

### DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

### DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

### 2017-18 DA Category and Statuses for Seminole Elementary School

DA Region and RED	DA Category and Turnaround Status
Southeast - <a href="#">Gayle Sitter</a>	Not In DA - N/A

## I. Part I: Current School Status

### A. Supportive Environment

#### 1. School Mission and Vision

##### a. Provide the school's mission statement

The mission of Seminole Elementary School is to create a child-centered environment which encompasses the diversity of a multicultural setting, in partnership with school, home and community. The school fosters critical thinking skills, discipline, high expectations and excellence in all academic areas using state-of-the-art technology at the point of instruction. Through a loving, caring and understanding climate, students will be encouraged to work interdependently to achieve a more just and tolerant society which rejoices in its diversity and unity. It is the belief of Seminole Elementary School that strong instructional, administrative leadership will guide students to achieve beyond their academic potential.

Our mission is to focus on academic and personal excellence through research-based instructional programs, expanding current teaching methodologies, increasing parental involvement, organizing available community resources, and planning to meet the needs of the whole child in the 21st Century.

The educational program at Seminole Elementary School focuses on building a community of learners with the belief that every child can and will realize his or her potential. The school follows Florida Standards, the K-12 Comprehensive Research-based Reading Plan (CRRP) and the Comprehensive Mathematics and Science Program . For students with diverse needs, the school offers special education programs and services for SLD, OHI, Autism Spectrum Disorder, Speech & Language and Gifted. The school offers an Extended Foreign Language Program (EFL) to students who are interested in becoming bilingual/bi-literate, as well as, academic support for English Language Learners (ELL). We house a Title I Pre-kindergarten class that supports the Early Childhood Initiative Foundation.

##### b. Provide the school's vision statement

The vision of Seminole Elementary School is to provide a climate of excellence where stakeholders are encouraged to exceed their academic potential, incorporating current technology in a diversified learning environment. We will strive to develop a community of lifelong learners in pursuit of global distinction, utilizing the talents of staff, community and special programs to formulate a foundation upon which learning depends.

We believe in creating a learning environment that encourages students to develop academically, socially, and emotionally to become lifelong learners and quality contributors to our society.

#### 2. School Environment

##### a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Our school climate survey and home language survey will help provide a snapshot of our students' cultural needs. Teachers use monthly newsletters to maintain communication and bridge the gap between home and school. The continued support between faculty and parents will ensure positive relationships.

Our monthly parental involvement events build positive relationships, communicate the school's

mission and values, and keep parents informed of their child's progress. These events include, but are not limited to: Open House, Hispanic Heritage Parade, Harvest Festival, Reading Under the Stars Night, Florida State Assessment (FSA) Parent Night, Black History Month Celebration, Multicultural Heritage Celebration, Pre-K/Kindergarten Orientation.

**b. Describe how the school creates an environment where students feel safe and respected before, during and after school**

We have clear systems implemented for arrival and dismissal with adult supervision at all times. Safety procedures are in place for all circumstances eg: code red, fire, severe weather. Our two uniformed security personnel are available to anyone entering the school. Having a staff and leadership team that is visible and available allows for students and parents to feel valued, appreciated, and respected. This will help to foster an environment where students will participate and contribute to the learning environment. Cafeteria systems are in place and staff members have assigned duties to ensure safety for all students. Staff members utilize hand-held radios for continuous communication. Students use hall passes and a buddy system when leaving the classroom. Teachers utilize a warning system built in the public address communication system to alert for safety or threat.

**c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced**

The Code of Student Conduct - Elementary is used school wide and extends into the classrooms. All classroom teachers follow a behavioral system. Teachers utilize positive behavior support systems to reinforce desirable academic and social behavior and define clear expectations at the onset of school. This will help to minimize distractions and keep students engaged during instruction. The Values Matter, Spot for Success and Do the Right Thing incentive programs are used to promote positive behavior.

**d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services**

A guidance counselor is available to all students, if counseling is needed. The guidance counselor is available to provide services to students upon teacher request. We have additional help from outside resources and the school's social worker to assist with counseling, as needed. Staff members also are available to assist students as mentors if the need arises.

### 3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

**a. Describe the school's early warning system and provide a list of the early warning indicators used in the system**

The dominant early warning indicators at Seminole Elementary are attendance below 90 percent and receiving a score of a Level 1 on statewide, standardized assessments in English Language Arts or Mathematics. Attendance below 90 percent is an early warning indicator because the issue exists in all grade levels causing students miss quality instruction. Scoring a Level 1 on a statewide, standardized assessment in English Language Arts or Mathematics is another early warning indicator because those students are working below grade level in one or more of the core subjects.

**b. Provide the following data related to the school's early warning system**

**1. The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	1	3	7	6	9	3	0	0	0	0	0	0	0	29
Level 1 on statewide assessment	1	6	15	10	14	20	0	0	0	0	0	0	0	66

**The number of students identified by the system as exhibiting two or more early warning indicators:**

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Students exhibiting two or more indicators	1	3	15	1	15	18	0	0	0	0	0	0	0	53

**c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system**

A variety of intervention strategies will be used to improve the academic performance of students identified by the early warning systems. In order to support attendance, students have the opportunity to be a part of Safety Patrols, Future Educators of America and morning News Team. We also offer free breakfast and free/reduced lunch to our students. We have adopted the Wellness Policy for our school breakfast and lunch program.

In order to support positive behavior, we implement the Values Matter, Spot for Success and Do the Right Thing Program. These programs recognize students for their actions at a school-wide level and promote Positive Behavior Systems. We also implement an Alternate to Suspension Plan that incorporates different steps for behavior management. To increase achievement, we infuse in-school and before-school interventions such as Wonder Works, I-Ready, Reflex Math and best practices in Reading and Mathematics to supplement instruction.

**B. Family and Community Engagement**

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2) and (b)(7)(A)(iii)(I).

**1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress**

**a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?**

No

**1. PFEP Link**

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

**2. Description**

Seminole Elementary School builds positive relationships with families through increased parental involvement in school academic and social activities. We encourage volunteerism and involvement in the Parent Teacher Organization and Educational Excellence School Advisory Council, which welcomes parent input in the operation of the school.

**2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement**

Seminole Elementary partners with Ibley Uniforms, Publix Supermarket, Walgreen's, Blue Bunny, Honorable Rebecca Sosa, Commissioner District 7 and our Parent Teacher Organization. Through these partnerships, students receive support by way of tutoring, volunteer assistance, mentors and supplies.

**C. Effective Leadership**

**1. School Leadership Team**

**a. Membership**

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
DeLeon, Mayra	Principal
Martinez, Iris	Assistant Principal

**b. Duties**

**1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making**

The function and responsibility of each team member as it relates to MTSS and the SIP includes: Administrator(s) (Mayra DeLeon and Iris Martinez) who will schedule and facilitate regular RtI meetings, ensure attendance of team members, ensure follow up of action steps, and allocate resources. In addition to Tier 1 problem solving, the Leadership Team members will meet periodically to review consensus, infrastructure, and implementation of building level MTSS.

**Tier 2**

Members of the MTSS Leadership Team will conduct regular meetings to evaluate intervention efforts for students by subject, grade, intervention, or other logical organization. In addition to those selected other teachers will be involved when needed to provide information or revise efforts.

**Tier 3 SST**

Members of the MTSS Leadership Team will conduct regular meetings to evaluate intervention efforts for students by subject, grade, intervention, or other logical organization. In addition to those selected other teachers will be involved when needed to provide information or revise efforts.

**2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact**

The MTSS Leadership Team use the Tier 1 Problem Solving process to set Tier 1 goals, and monitors academic and behavioral data to evaluate progress towards those goals at least three times per year by:

- Holding regular team meetings where problem solving is the sole focus.
- Using the four step problem solving process as the basis for goal setting, planning, and program evaluation during all team meetings that focus on increasing student achievement or behavioral success.

- Determining how we will know if students have made expected levels of progress towards proficiency.
- Responding when grades, subject areas, classes, or individual students have not shown a positive response.
- Responding when students are demonstrating a positive response or have met proficiency by raising goals or providing enrichment respectively.
- Gather and analyze data at all Tiers to determine professional development for faculty as indicated by group or individual student diagnostic and progress monitoring assessment.
- Ensure that students in need of intervention are actually receiving appropriate supplemental Tier 2 intervention. Gather growth monitoring assessment data for all interventions and analyze that data using the Tier 2 problem solving process after each growth monitoring assessment.

#### Tier 2

The second level of support consists of supplemental instruction and interventions provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support. Tier 2 problem solving meetings occur regularly (monthly is suggested) to:

- Review growth monitoring assessment data for intervention groups to evaluate group and individual student response
- Support interventions where there is not an overall positive group response
- Select students (see SST guidelines) for SST Tier 3 intervention

The School Improvement Plan (SIP) summarizes the school's academic and behavioral goals for the year and describes the school's plan to meet those goals. The specific supports and actions needed to implement the SIP strategies are closely examined, planned, and monitored on the MTSS Tier 1 worksheets completed three times per year. The MTSS Problem-Solving process is used to first carry out, monitor, and then adjust if necessary, the supports that are defined in the SIP. Annual goals are translated into progress monitoring (3 times per year) and growth monitoring assessment measures (approximately once per month) that can reliably track progress on a schedule based on student need across Tiers. Tier 2 supports are provided to students who have not met proficiency or who are at risk of not meeting proficiency.

Finally, MTSS End of Year Tier 1 problem solving evaluates the SIP efforts and dictates strategies for the next year's SIP. At this time, previous years' trend data across grade levels is used to examine impact grades for support focus or prevention/early intervention efforts. While the SIP plan does not focus on the primary (untested) grades, the MTSS leadership team extends the intent of the SIP to kindergarten, first, and second grades' as they contribute extensively to later grades performance and student engagement.

#### Title I Part A:

Supplemental instructional materials will be included as part of the budget to ensure students who have additional remediation are assisted through extended learning opportunities during in-school interventions. The district coordinates with Title II and Title III in ensuring staff development needs are met. Support services are provided to schools, students, and families. School based, Title I funded Community Involvement Specialist (CIS), serve as bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CIS schedules meetings and activities, encourages parents to support their child's education, provides materials, and encourage parental participation in the decision making processes at the school site. Curriculum Coaches develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening

programs that provide early intervening services for children to be considered “at risk;” assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Parents participate in the design of their school’s Parent Involvement Plan (PIP) – which is provided in three languages at all schools, the school improvement process the life of the school and the Title I Annual Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program over the course of the year and to facilitate an evaluation of the parent involvement program to inform planning for the following year. An all out effort is made to inform parents of the importance of this survey via CIS, Title I District and Region meetings, Title I Newsletter for Parents, and Title I Quarterly Parent Bulletins. This survey, available in English, Spanish and Haitian-Creole, will be available online and via hard copy for parents (at schools and at District meetings) to complete. Other components that are integrated into the school-wide program include an extensive Parental Program; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

#### Title I, Part C- Migrant

The school provides services and support to migrant students and parents. The District Migrant liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met. Students are also provided extended learning opportunities (before-school and/or after-school, and summer school) by the Title I, Part C, Migrant Education Program.

#### Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Dropout Prevention programs.

#### Title II

The District uses supplemental funds for improving basic education as follows:

- Training to certify qualified mentors for the New Teacher (MINT) Program
- Training for add-on endorsement programs, such as Reading, Gifted, ESOL training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols.

#### Title III

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) and Recently Arrived Immigrant Children and Youth by providing funds to implement and/or provide:

- Tutorial programs
- Parent outreach activities through the Bilingual Parent Outreach Program (The Parent Academy)
- Professional development on best practices for ESOL and content area teachers
- Coaching and mentoring for ESOL and content area teacher
- Reading and supplementary instructional materials
- Cultural supplementary instructional materials
- Purchase of supplemental hardware and software for the development of language and literacy skills in reading, mathematics and science, as well as, thematic cultural lessons is purchased for selected schools to be used by ELL students and recently arrived immigrant students
- Cultural Activities through the Cultural Academy for New Americans for eligible recently arrived, foreign born students. The services will be provided should funds become available for the 2017-2018 school year and should the FLDOE approve the application(s).

#### Title VI, Part B – NA

#### Title X- Homeless

Miami-Dade County Public Schools' School Board approved the School Board Policy 5111.01 titled, Homeless Students. The board policy defines the McKinney-Vento Law and ensures homeless students receive all the services they are entitled to. The Homeless Education Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community. The Homeless Education Program assists schools with the identification, enrollment, attendance, and transportation of homeless students. All schools are eligible to receive services and will do so upon identification and classification of a student as homeless. The Staff in the Homeless Education Program provides annual training to: 1) School Registrars on the procedures for enrolling homeless students, 2) School Counselors on the McKinney-Vento Homeless Assistance Act which ensures that homeless children and youth are not to be stigmatized, separated, segregated, or isolated on their status as homeless, and are provided all entitlements, and 3) all School Homeless Liaisons assigned by the school administrator to provide further details on the rights and services of students identified as homeless. Project Upstart and The Homeless Trust, a community organization, provides a homeless sensitivity, awareness campaign to all the schools - each school is provided a video and curriculum manual, and a contest is sponsored by The Homeless Trust-a community organization. Project Upstart provides tutoring and counseling to selected homeless shelters in the community. The District Homeless Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth. Each school will identify a school-based School Homeless Liaison to be trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

- Supplemental Academic Instruction (SAI) This school will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP) allocation.

- Violence Prevention Programs

- The Safe and Drug-Free Schools Program addresses violence and drug prevention and intervention services for students through curriculum implemented by classroom teachers, elementary counselors, and/or TRUST Specialists.

- Training and technical assistance for elementary, middle, and senior high school teachers, administrators, counselors, and/or TRUST Specialists is also a component of this program.

- TRUST Specialists focus on counseling students to solve problems related to drugs and alcohol, stress, suicide, isolation, family violence, and other crises.

- District Policy Against Bullying and Harassment. Miami Dade County Public Schools adopted Policy 5517.01, titled Bullying and Harassment. It is the policy of the Miami- Dade County Public School District that all of its students and school employees have an educational setting that is safe, secure and free from harassment and bullying of any kind. This policy provides awareness, prevention and education in promoting a school atmosphere in which bullying, harassment, and intimidation will not be tolerated by students, school board employees, visitors, or volunteers. Administrators or designees are required to begin any investigation of bullying or harassment within 24 hours of an initial report. All Staff, Students, and Parents/Volunteers MUST receive training on an annual basis. Every school site is required to implement 5 curriculum lessons on Bullying and Violence Prevention per grade level Pre-K thru 12.

#### Nutrition Programs

- The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.

- Nutrition education, as per state statute, is taught through physical education.

- The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

- Housing Programs - N/A

- Head Start- N/A

- Adult Education- N/A

- Career and Technical Education- N/A

- Job Training- N/A

- Other

Health Connect in Our Schools

- Health Connect in Our Schools (HCiOS) offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on school grounds. Teams at designated school sites are staffed by a School Social Worker (shared between schools), a Nurse (shared between schools) and a full-time Health Aide. HCiOS services reduces or eliminates barriers to care, connects eligible students with health insurance and a medical home, and provides care for students who are not eligible for other services. It delivers coordinated social work and mental/behavioral health interventions in a timely manner. It enhances the health education activities provided by the schools and by the health department. The program offers a trained health team that is qualified to perform the assigned duties related to a quality school health care program.

## 2. School Advisory Council (SAC)

### a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Ileana Oria	Teacher
Margarita Matamoros	Teacher
Arisel Llanes	Teacher
Nancy Alvarez	Education Support Employee
Mike Hernandez	Business/Community
Eddy Barea	Business/Community
Anne Palacio	Teacher
Michael Uffenorde	Teacher
Pablo Miret	Teacher
Olga Laffita	Teacher
Manuel Dovalos	Parent
Agnes Winokur	Parent
Mayra DeLeon	Principal
Frances Power	Teacher
Zoila Ortiz	Education Support Employee
Cinthya Pena	Parent
Phyllis Phillips	Parent
Joaquin Cameselle	Parent
Nisleydis E. Ochoa	Parent
Nikole Hernandez	Student
Sofia Cameselle	Student
Flavia Alvarez	Teacher
Gabriel Capote	Teacher
Daniel Garcia	Parent
Mike Acosta	Parent
Karen Perez	Parent
Lazaro Basart	Parent
Ryan Hernandez	Business/Community

**b. Duties**

**1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes**

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2).

**a. Evaluation of last year's school improvement plan**

At the initial SAC meeting, we will review the proposed School Improvement Plan. The projected 2017-2018 school budget will also be shared at the initial SAC meeting. Input will be collected to ensure the budget is used in areas needed for the school.

**b. Development of this school improvement plan**

The Educational Excellence School Advisory Council (EESAC) will assist in creating and analyzing the school data and participate in the development of the School Improvement Plan. In addition, SAC will be part of monitoring of the plan throughout the school year.

*c. Preparation of the school's annual budget and plan*

The projected 2017-2018 school budget will be shared at the initial SAC meeting. Input will be collected to ensure the budget is used in areas needed for the school.

**2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project**

EESAC funds in the amount of \$3719.49 were utilized for school supplies such as ink, printers and hardware needs such as bulb for projectors or any other deemed by EESAC.

**3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC**

Yes

*a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements*

**3. Literacy Leadership Team (LLT)**

**a. Membership**

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
DeLeon, Mayra	Principal
Martinez, Iris	Assistant Principal

**b. Duties**

**1. Describe how the LLT or similar group promotes literacy within the school, if applicable**

The major initiatives of the LLT this year will be to address: 1.) address declining achievement levels, SWD and the lowest 25%; 2.) monitor the fidelity of implementation of intervention programs; and, 3.) assist with instructional refinement through professional development in increased rigor of Florida Standards 4) continue to address the reading and mathematics achievement of learning gains with the use and implementation of the McGraw Hill Reading Series and Houghton Mifflin Mathematics Program.

**D. Public and Collaborative Teaching**

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(IV).

**1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction**

Faculty meetings and professional development sessions are scheduled to be held on a monthly basis. Grade levels meet weekly to encourage positive working relationships and focus on planning effectively and collaboratively.

**2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school**

Seminole Elementary administration retains and recruits teachers by providing support and incentives. The school has 100 percent of teachers highly qualified and certified-in-field.

### **3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities**

Seminole Elementary implements a teacher mentoring plan, as needed. The school has a very high percentage of teacher retention; however, there is a plan in place for beginning and new teachers. They are paired with experienced teachers within the same grade level. Time is allocated for the mentoring to take place, in addition to, resources, modeling of best practices and time to discuss improvement in classroom/instructional practices. Seminole Elementary is part of the i3 Grant, through which first year teachers receive additional instructional support and coaching.

## **E. Ambitious Instruction and Learning**

### **1. Instructional Programs and Strategies**

#### **a. Instructional Programs**

##### **1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards**

The Office of Academics and Transformation provides all schools with guidance and support related to curriculum, delivery of support services, interpretation of compliance/policy requirements and best practices to increase awareness and ensure implementation of the Florida Standards.

#### **b. Instructional Strategies**

##### **1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments**

Seminole Elementary uses a data-driven approach to differentiated instruction in order to meet the diverse needs of our students. During the first weeks of school, all students are given assessments in Reading, Math, Writing, and Science. The data provides the teacher the base to develop and implement a plan for differentiated instruction. Teachers hold on-going progress monitoring to ensure skills are being mastered.

##### **2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:**

**Strategy:** Before School Program

**Minutes added to school year:** 1,170

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) and Recently Arrived Immigrant Children and Youth will be able to participate in before school tutorial programs in the areas of reading and mathematics.

**Strategy Rationale**

Before-school tutoring is implemented to ensure increase in reading and mathematics performance.

**Strategy Purpose(s)**

- Core Academic Instruction

**Person(s) responsible for monitoring implementation of the strategy**

DeLeon, Mayra, deleon@dadeschools.net

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

Data is collected and analyzed on an on-going basis by the tutoring teacher assigned to carry out the tutoring program in the areas of reading, mathematics, and science. Adjustments will be made regularly to meet the individual needs of students.

**Strategy:** Weekend Program

**Minutes added to school year:** 1,080

Funds are used to supplement and enhance the core instruction in the areas of reading and mathematics.

**Strategy Rationale**

Weekend program is implemented to ensure increase in reading and mathematics performance.

**Strategy Purpose(s)**

- Core Academic Instruction

**Person(s) responsible for monitoring implementation of the strategy**

DeLeon, Mayra, deleon@dadeschools.net

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

Data is collected and analyzed on an on-going basis by the tutoring teacher assigned to carry out the tutoring program in the areas of reading, mathematics, and science. Adjustments will be made regularly to meet the individual needs of students.

**2. Student Transition and Readiness**

**a. PreK-12 Transition**

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(V).

**1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another**

Title I Administration assists the school by providing supplemental funds beyond the State of Florida funded Voluntary Pre-Kindergarten Program (VPK). Funds are used to provide extended support through a full time highly qualified teacher and paraprofessional. This will assist with providing young children with a variety of meaningful learning experiences in an environment that gives them opportunities to create knowledge through initiatives shared with supportive adults. In selected school communities, the Title I Program further provides assistance for preschool transition through the Home Instruction for Parents of Preschool Youngsters (HIPPY) Program. HIPPY provides in-home training for parents to become more involved in the educational process of their three- and four-year old children.

Seminole Elementary School offers a Pre-K Program. The VPK program is designed to prepare four-year-old students for kindergarten. The VPK program provides each child an opportunity to perform better in school. This first-rate program includes high literacy standards, accountability, appropriate curricula, substantial instruction periods, manageable class size, and one qualified instructor and paraprofessional.

Establish the "Transition to Kindergarten" annually to build partnership with local early education programs, including the in-school prekindergarten program. Through this joint venture, parents and children will gain familiarity with kindergarten as well as receive information relative to the registration of students at the school. The principal will also meet with the directors of neighborhood centers.

**b. College and Career Readiness****1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations**

Not Applicable

**2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs**

Not Applicable

**3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement**

Not Applicable

**4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes**

Not Applicable

**II. Needs Assessment**

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(6).

**A. Problem Identification****1. Data to Support Problem Identification**

### **b. Data Uploads**

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

*No files were uploaded*

### **2. Problem Identification Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

### **B. Problem Analysis Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

### **C. Strategic Goals**

## School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

### Problem Solving Key

**G** = Goal

**B** =  
Barrier

**S** = Strategy

**1** = Problem Solving Step     S123456 = Quick Key

## Strategic Goals Summary

**G1.**        If core instruction is increased in all content areas then student achievement will improve.

## Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

**G1. If core instruction is increased in all content areas then student achievement will improve. 1a**

G094179

**Targets Supported 1b**

Indicator	Annual Target
ELA Achievement District Assessment	
Writing Achievement District Assessment	
ELA/Reading Gains District Assessment	
Writing Gains District Assessment	
Literacy Rate - Kindergarten	
FSA ELA Achievement	
Literacy Rate - Grade 2	
Literacy Rate - Grade 1	
Math Achievement District Assessment	
Math Gains District Assessment	
FSA Mathematics Achievement	
Statewide Science Assessment Achievement	

**Targeted Barriers to Achieving the Goal 3**

- Professional development follow-up and support is isolated to designated professional development days.

**Resources Available to Help Reduce or Eliminate the Barriers 2**

- Strategic scheduling, subject level liaisons, faculty meetings, Power BI, PD opportunities, data chats.

**Plan to Monitor Progress Toward G1. 8**

PD meeting logs and notes, meeting agendas and minutes

**Person Responsible**

Mayra DeLeon

**Schedule**

Monthly, from 9/4/2017 to 6/7/2018

**Evidence of Completion**

Student progress will be measured through assessment results.

## Action Plan for Improvement

*For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.*

### Problem Solving Key

**G** = Goal                      **B** =  
   Barrier                      **S** = Strategy

 = Problem Solving Step     S123456 = Quick Key

**G1.** If core instruction is increased in all content areas then student achievement will improve. 1

G094179

**G1.B1** Professional development follow-up and support is isolated to designated professional development days. 2

B252875

**G1.B1.S1** Infuse professional development sessions into regularly scheduled faculty meetings, with opportunities for refreshers, follow-up, and instructional support. 4

S266863

### Strategy Rationale

Cyclical data analysis process, including assessment; analysis; and action, is a key framework for school-wide support of student achievement.

### Action Step 1 5

Liaisons will lead professional development opportunities focusing on analyzing student data to ascertain strengths and weaknesses to identify clear and accessible future instructional paths.

#### Person Responsible

Mayra DeLeon

#### Schedule

Weekly, from 9/4/2017 to 6/7/2018

#### Evidence of Completion

PD agenda, common planning logs, data chats, lesson plans

### Action Step 2 5

Teachers will create standard-aligned lessons focused on meeting the academic needs of students gleaned in data chats through differentiated instruction.

#### Person Responsible

Mayra DeLeon

#### Schedule

Weekly, from 9/4/2017 to 6/7/2018

#### Evidence of Completion

Lesson plans, student work samples

### Action Step 3 5

Administrative walkthroughs to observe and gather evidence of purposefully planning within the literacy framework.

**Person Responsible**

Mayra DeLeon

**Schedule**

Weekly, from 9/4/2017 to 6/7/2018

***Evidence of Completion***

Walkthroughs, lesson plans, student products

### Action Step 4 5

Administrative walkthroughs to observe alignment of lessons and standard mastery as demonstrated through student work samples.

**Person Responsible**

Mayra DeLeon

**Schedule**

Weekly, from 9/4/2017 to 6/7/2018

***Evidence of Completion***

Walkthroughs, authentic student work, lesson plans

### Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Administration will monitor effectiveness through classroom walkthroughs and data analysis.

**Person Responsible**

Mayra DeLeon

**Schedule**

Weekly, from 9/4/2017 to 6/7/2018

***Evidence of Completion***

Lesson plans, data binders, data chats, student work folders

**Plan to Monitor Effectiveness of Implementation of G1.B1.S1** 7

Determine effectiveness of instruction through student end products and data analysis.

**Person Responsible**

Mayra DeLeon

**Schedule**

Weekly, from 9/4/2017 to 6/7/2018

***Evidence of Completion***

Common planning logs, data chats, lesson plans, student work

## IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
<b>2018</b>					
G1.MA1  M378306	PD meeting logs and notes, meeting agendas and minutes	DeLeon, Mayra	9/4/2017	Student progress will be measured through assessment results.	6/7/2018 monthly
G1.B1.S1.MA1  M378302	Determine effectiveness of instruction through student end products and data analysis.	DeLeon, Mayra	9/4/2017	Common planning logs, data chats, lesson plans, student work	6/7/2018 weekly
G1.B1.S1.MA1  M378303	Administration will monitor effectiveness through classroom walkthroughs and data analysis.	DeLeon, Mayra	9/4/2017	Lesson plans, data binders, data chats, student work folders	6/7/2018 weekly
G1.B1.S1.A1  A354512	Liaisons will lead professional development opportunities focusing on analyzing student data to...	DeLeon, Mayra	9/4/2017	PD agenda, common planning logs, data chats, lesson plans	6/7/2018 weekly
G1.B1.S1.A2  A356938	Teachers will create standard-aligned lessons focused on meeting the academic needs of students...	DeLeon, Mayra	9/4/2017	Lesson plans, student work samples	6/7/2018 weekly
G1.B1.S1.A3  A356939	Administrative walkthroughs to observe and gather evidence of purposefully planning within the...	DeLeon, Mayra	9/4/2017	Walkthroughs, lesson plans, student products	6/7/2018 weekly
G1.B1.S1.A4  A356940	Administrative walkthroughs to observe alignment of lessons and standard mastery as demonstrated...	DeLeon, Mayra	9/4/2017	Walkthroughs, authentic student work, lesson plans	6/7/2018 weekly

## V. Professional Development Opportunities

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

**G1.** If core instruction is increased in all content areas then student achievement will improve.

**G1.B1** Professional development follow-up and support is isolated to designated professional development days.

**G1.B1.S1** Infuse professional development sessions into regularly scheduled faculty meetings, with opportunities for refreshers, follow-up, and instructional support.

### **PD Opportunity 1**

Liaisons will lead professional development opportunities focusing on analyzing student data to ascertain strengths and weaknesses to identify clear and accessible future instructional paths.

#### **Facilitator**

Reading, Math, Science Liaisons

#### **Participants**

Faculty

#### **Schedule**

Weekly, from 9/4/2017 to 6/7/2018

## VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

## VII. Budget

1	G1.B1.S1.A1	Liaisons will lead professional development opportunities focusing on analyzing student data to ascertain strengths and weaknesses to identify clear and accessible future instructional paths.	\$0.00
2	G1.B1.S1.A2	Teachers will create standard-aligned lessons focused on meeting the academic needs of students gleaned in data chats through differentiated instruction.	\$0.00
3	G1.B1.S1.A3	Administrative walkthroughs to observe and gather evidence of purposefully planning within the literacy framework.	\$0.00
4	G1.B1.S1.A4	Administrative walkthroughs to observe alignment of lessons and standard mastery as demonstrated through student work samples.	\$0.00
<b>Total:</b>			<b>\$0.00</b>